

# **Pickering and Ferens Homes**

## **Report and Financial Statements**

**31 March 2025**

### BOARD OF DIRECTORS

At the date of this report the directors of Pickering and Ferens Homes Trustee Ltd were:

John Glenton (Chair)	Co-opted board member
Ali Akbor	Co-opted board member
Kate Calvert	Co-opted board member
Valerie Crowhurst	Co-opted resident board member
Pam Davies	Co-opted board member
Anna Folwell	Co-opted board member
John Holmes	Co-opted resident board member
Catherine Kelly	Co-opted board member
Andy Micklethwaite	Co-opted board member
Cheryl Payne	Nominated board member
Emma Whittles	Co-opted board member
Matthew Hubbert	Co-opted board member

### Committee Members

Liz Hoyland	Co-opted committee member
Andy Gladwin	Co-opted committee member

The following changes took place:

Rachel Garton	Resigned 26 Feb 2025	Anna Folwell	Retired 21 May 2025
Allen Healand	Resigned 26 Feb 2025	Matthew Hubbert	Appointed 21 May 2025
Ali Akbor	Appointed 26 Feb 2025	Liz Hoyland	Appointed 26 Feb 2025

### EXECUTIVE TEAM

Claire Warren	Chief Executive
Lish Harris	Business Services Director (retired 31 Dec 2024)
Kristina Thrush	Business Services Director (from 1 <sup>st</sup> Jan 2025)
Richard Walker	Home Services Director

### EXTERNAL AUDITORS

Beever and Struthers  
One Express  
1 George Leigh Street  
Manchester M4 5DL

### INTERNAL AUDITORS

TIAA Ltd  
Artillery House  
Fort Fareham, Newgate Lane  
Fareham PO14 1AH

### PRINCIPAL BANKERS

Santander UK plc  
6-8 King Edward Street  
Hull HU1 3SS

National Westminster Bank plc  
34 King Edward Street  
Hull HU1 3SS

Barclays Bank plc  
(Hull Branch)  
Leicester LE87 2BB

### LENDERS

Nationwide Building Society  
Kings Park Road  
Northampton  
NN3 6NW

The Housing Finance Corporation Ltd /  
Affordable Housing Finance plc  
3rd Floor  
17 St. Swithin's Lane,  
London EC4N 8AL

Orchardbrook / BCM Global  
Mortgage Services Ltd  
PO Box 861  
Ipswich  
IP1 9LW

### SOLICITORS

Rollits LLP  
Citadel House  
58 High Street  
Hull HU1 1QE

Anthony Collins Solicitors LLP  
134 Edmund Street  
Birmingham  
B3 2ES

### REGISTERED OFFICE

7 Beacon Way  
Hull  
HU3 4AE

### REGULATOR OF SOCIAL HOUSING REGISTERED No.

A4020

### PICKERING AND FERENS HOMES TRUSTEE LTD COMPANY No.

13968187

### CHARITY COMMISSION REGISTERED No.

1014862

### NATIONAL ASSOCIATION OF ALMSHOUSES REGISTERED No.

981

**Pickering and Ferens Homes**  
**REPORT OF THE TRUSTEE**  
**for the year ended 31 March 2025**

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**INCORPORATION**

Pickering and Ferens Homes is a registered Charity (the Charity), a registered provider with the Regulator of Social Housing, and a member of the National Association of Almshouses.

In March 2022, the Board of Trustees agreed to incorporate Pickering and Ferens Homes Trustee Limited as a trustee company (No. 13968187), and for that company to be appointed as corporate trustee of the Charity by a Charity Commission Scheme. The individual trustees of the Charity are now Directors of the trustee company and operate the Charity through the trustee company with the benefit of limited liability.

**DIRECTORS**

The Directors during the year are those listed on page 1. The full complement of Directors comprises two nominated Hull City Councillors, two residents, eight co-opted board members and two co-opted committee member.

**DIRECTORS INTERESTS**

The Directors do not receive any remuneration from the trustee company or the Charity.

**THE CHARITABLE TRUST DEED AND ADDITIONAL MATTERS**

On 14 March 2022 the Charity Commissioners for England and Wales approved a new Charitable Trust Scheme. This scheme forms the governing document of the Charity. The powers of the corporate trustee are included within the Charitable Trust Scheme. No Directors of the trustee company may have a personal interest in the Charity and all Directors exercise their powers jointly at properly convened meetings.

Beneficiaries of the Charity are “persons who are in need by reason of age, ill health, disability, financial hardship or other disadvantage with priority being given to those who were either born or are resident in the area of benefit”. The objects of the Charity are:-

- a) the provision of temporary or permanent housing accommodation for the beneficiaries, and
- b) such charitable purposes for the benefit of the beneficiaries as the Board of Directors decide, including but not limited to the provision of health and social care and wellbeing activity to improve their quality of life, relief of financial hardship, sickness and poor health amongst them, and the provision of specially designed or adapted housing, and items, services or facilities calculated to relieve their needs.

The Charity has a Corporate Plan which holds its strategic ambitions, designed to demonstrate its exemplar status:

- a) To provide a home where residents feel safe.
- b) To invest in its homes and keep them to a high standard.
- c) To deliver services that offer value for money.
- d) To increase the energy efficiency of its homes (and reduce the carbon they produce).
- e) To build more homes to support the area's older persons housing needs.
- f) To meet residents' needs by offering a range of ways to access services, embracing user friendly technology, when it makes residents' lives easier or better.
- g) To work alongside the community, and other agencies, to help residents live well in the Charity's homes, for as long as they want to.
- h) To run the Charity well, ensuring everyone working on behalf of residents is professional and has the right skills, tools and knowledge.

The Charity's strategic review is driven by the following factors:

- A desire to be a local organisation delivering quality nationally recognised exemplar services to older people.
- A commitment to reviewing performance, reducing costs and maintaining quality services so that they are competitive, affordable and achieve value for money as judged by sector comparisons and the Charity's beneficiaries.
- A desire to meet local demand by providing a supply of new housing for older people.
- The opportunity to review and modernise strategic approaches and working practices so that they remain relevant, offer choice and recognise differing needs.
- The opportunity to work with partners to deliver health and wellbeing outcomes particularly with regards to combatting loneliness and isolation and to offer homes as a 'home for life' wherever possible.

- To have an ongoing conversation with our residents to identify how we can add value to our communities and be “more than just a landlord”.

## **PRINCIPAL ACTIVITY AND REVIEW OF BUSINESS**

Our primary objective is to provide quality social housing homes and services which enhance the lives of older people within our communities.

As at 31 March 2025, the Charity was responsible for the management of 1,453 properties. All properties are located within the city of Kingston upon Hull and the East Riding of Yorkshire.

During the year ended 31 March 2025, the Charity -

- Refreshed its Corporate Plan to 2027/28. An accompanying Financial Plan enabled the setting of rents, service charges, capital and revenue budgets, new development targets and property improvement programmes.
- To improve customer contact and service, implemented our new PFH Connect proactive technology system to all residents in partnership with Alertacall.
- Appointed a new Chair, John Glenton
- Appointed Ali Akbor as a new board member, and Liz Hoyland as a co-opted committee member to both the Audit and Risk Committee and Governance and Remuneration Committee.
- Recruited to the Business Services Director role, following the retirement of Lish Harris.
- Successfully evidenced its governance and financial strength through a regulatory stability check where the highest G1/V1 rating was retained.
- Began engagement with the Regulator of Social Housing, as part of a planned regulatory inspection, with outcomes to be reported in June 2025.
- Took handover of 24 new homes for residents at our Padstow Close development, phase 1.
- Invested in and implemented a new Civica CX Housing Management system.
- Invested in and implemented a new Civica Financials replacement financial management system.
- Co-designed, with the staff team, a new leadership framework “The PFH Way”.
- With residents, redesigned and reprocured the Grounds Maintenance Service and Private Garden Service under competitive commercial terms.
- Completed a programme of externally commissioned audits of all building related health and safety compliance areas including damp, mould and condensation.
- Using independent researchers, Viewpoint, undertook regulatory Tenant Satisfaction Measures survey work, and achieved an overall satisfaction score of 93%, with 90% of residents satisfied with the repairs service and 94% satisfied that their home is well maintained. 92% of residents felt that their views were listened to and acted upon and the Charity worked with its resident scrutiny panel to progress their recommendations in relation to grounds maintenance and aids and adaptation services.
- Completed stock condition work to increase the level of physical surveys and to validate associated financial assumptions within our long-term plans.
- Continued work to maintain exemplary standards in relation to health and safety compliance, including detailed asbestos management surveys on relevant homes.
- Achieved significant savings within our insurance portfolio cost,.
- Successfully recruited to our Property and Compliance Manager role.
- Reduced sickness levels to within target range and supported our colleagues in training and development on the new IT systems.
- Held strategic workshops to refresh the Charity's key risks and evaluate how these risks could affect the finances through a process of robust stress testing and mitigation planning.
- Completed a governance and board effectiveness review, commissioning Campbell Tickell to also undertake Board Member appraisals.
- Made a self-referral to The Regulator of Social Housing following issues with the certified gas installs at our Padstow Close scheme. The necessary notifications were made, and all systems were made safe on the day the issues were discovered, the outcome to be notified within our June regulatory inspection results.

**REPORT OF THE TRUSTEE (continued)  
for the year ended 31 March 2025**

**PRINCIPAL ACTIVITY AND REVIEW OF BUSINESS (continued)**

As at 31 March 2025 the Charity was also:

- Progressing a development pipeline that will deliver approximately 151 new homes over the next 3 years and securing the necessary Homes England grant and further loan facilities.
- Onboarding of 3 new board members who have joined us since February 2025.
- Completing final phases of the insulation works and internal remodelling to the original, Grade II listed Pickering Crescent Almshouses and upgrading external spaces.
- Awaiting the outcome of our programmed regulatory inspection undertaken by The Regulator of Social Housing, including our first judgement against the new consumer regulations.
- Self-assessing against the revised Ombudsman Complaints Handling Code requirements.
- Continuing projects prioritised as part of the “More Than a Landlord” research inc. a recommended gardener service, a new support services delivery structure and an updated Aids and Adaptations service offer
- Implementing phase 2 Civica system developments including the resident portal facility.

**Public Benefit**

We have referred to the guidance set out in the Charity Commission’s general guidance on public benefit when reviewing our aims and objectives and in planning future activities. The Board of Directors consider the Charity’s activities reflect our aims and objectives, and that they are designed to provide accessible services that benefit the social housing sector in accordance with our charitable activities.

**Pickering and Ferens Homes****REPORT OF THE TRUSTEE (continued)  
for the year ended 31 March 2025****BUSINESS AND FINANCIAL REVIEW**

	<b>2025</b>	<b>2024</b>	<b>2023</b>	<b>2022</b>	<b>2021</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Comprehensive income - highlights</b>					
Total turnover	10,509	9,593	9,201	8,304	9,528
Operating surplus	2,235	1,258	1,354	1,286	3,118
Interest payable and similar charges	450	452	463	477	389
Surplus for the year	2,063	1,093	993	923	2,890
	<b>2025</b>	<b>2024</b>	<b>2023</b>	<b>2022</b>	<b>2021</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Cash flow - highlights</b>					
Net cash inflow from operating activities	3,006	3,454	2,232	2,739	3,551
	<b>2025</b>	<b>2024</b>	<b>2023</b>	<b>2022</b>	<b>2021</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Financial position - highlights</b>					
Housing property at cost	104,131	101,805	97,599	95,281	89,860
Cash at bank	4,410	4,652	5,469	6,749	11,054
Net current assets	5,121	4,731	5,670	6,470	11,417
Total loans	17,114	17,216	17,471	18,123	20,394
Defined benefit pension (liability) / asset	-	-	-	(63)	(1,267)
Net assets	39,098	37,036	35,943	34,798	32,481
	<b>2025</b>	<b>2024</b>	<b>2023</b>	<b>2022</b>	<b>2021</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Statistics</b>					
Units in ownership	1,453	1,429	1,429	1,392	1,379
Operating margin overall	21.75%	13.11%	14.72%	15.49%	32.72%
Operating margin social housing lettings	21.36%	12.76%	11.04%	14.74%	20.67%
Rent lost from voids and bad debts	1.18%	1.15%	1.04%	2.02%	1.64%
Rent arrears (current residents)	1.44%	1.16%	1.12%	0.48%	1.23%
Interest cover (earnings before interest, tax, depreciation, amortisation, major repairs included to net interest payable)	6.73	3.28	3.96	3.67	9.67
Adjusted gearing	15.33%	15.75%	15.10%	14.54%	12.64%

The Charity is pleased to report a net surplus for the year of £2,063k (2024 £1,093k). The improvement on net surplus was mainly driven by the increase in income from weekly maintenance charges offset by lower management costs than the previous year. Net surplus was 19.6% (2024: 11.4%) of turnover and the operating margin on social housing lettings was 21.36% (2024: 12.76%). Total loans reduced during the year by £102k following scheduled repayments.

Total turnover increased from £9,593k in 2024 to £10,509k in 2025, an increase of 9.6%, which was predominantly due to weekly maintenance contribution and service charge increases. Operating expenditure decreased from £8,335k to £8,274k in 2025 following reductions in management and maintenance costs.

The Charity continues to generate a strong net cash flow from operating activities of £3,006k (2024: £3,454k).

**BUSINESS AND FINANCIAL REVIEW (continued)**

Tangible fixed assets stood at £84,781k (2024: £83,584k) an increase of 1.43% predominantly driven by the investment in new and existing homes. The Charity ended the year with cash and short-term investments of £6,137k (2024: £6,283k). The decrease was due to cash being utilised for the development and investment in the Charity's homes. These resources will continue to be used to fund the Charity's operational and development objectives over the next two years.

Interest cover (which measures the extent to which the surplus covers interest payments) was 6.73 at 31 March 2025 (2024: 3.28), and gearing (which measures the level of indebtedness, using the value for money metrics definition for adjusted gearing) reduced to 15.33% (2024: 15.75%) following the reduction of loan balances in the year.

**VALUE FOR MONEY (VFM)**

Introduction

The Charity remains committed to providing high quality services which represent value for money for both its customers and stakeholders. VFM is central to the Charity being able to deliver its mission and strategic ambitions and is about:

- doing the right things and investing in the right physical and human assets at the right price;
- doing things right through economic, efficient, and effective delivery; and
- evaluating success and checking that the right outcomes have been delivered.

Effective management of the Charity's resources enables a healthy generation of surpluses that can be reinvested in both existing and new homes and in services that residents value. Strong financial performance also enables access to new loans at an affordable interest rate to support future development plans.

Linked to its strategic ambitions the Charity has developed the following VFM objectives:

- Involve board members, staff, and residents in understanding costs, how they relate to performance and how the Charity compares with others.
- Assess the return on assets and ensure effective procurement and delivery of alternative models and solutions for poor performing assets.
- Deliver cost effective services to residents, at the right level of quality and with particular emphasis being placed on a range of customer access options, including a digital platform.
- Delivering added value elements to our service that improve resident's health and general well-being including affordable warmth projects.
- Increase development capacity and the supply of new homes.
- Explore all avenues of improving VFM including using partnership working and alternative methods of service delivery.

We recognise that value for money does not have to mean cheapest. There are however many competing demands on the resources available to us for example: development of new homes, investment in our existing homes, achieving net zero carbon targets, complying with building safety regulations, providing a wide range of services to our customers, and investing in local communities. We are not seeking to minimise cost to maximise profit or improve our metrics, for us, Value for Money means using our resources wisely to achieve these ambitions for the benefit of those we serve.

VFM Framework and Communication

The Board meets at least six times a year and as part of the scheduled agenda items, board members receive Performance and Value for Money reports. The Board demonstrates ownership and oversight of VFM activities in the following ways:

- Approval of the Charity's VFM strategy.
- Approval of all business strategies, plans and actions that underpin the Charity's approach to creating value.
- Consider the VFM implications of key decisions through standardised board reporting templates, where possible considering the costs and benefits of alternative options.
- Review and agree VFM targets and monitor VFM achievements against targets through half yearly progress reports.
- Proactively championing a culture of VFM outcomes throughout the Charity.
- Give importance to and assess the social value created through the Charity's activities.

## Pickering and Ferens Homes

### REPORT OF THE TRUSTEE (continued) for the year ended 31 March 2025

#### VALUE FOR MONEY (VFM) (continued)

The Charity communicates its VFM achievements to stakeholders in the following ways:

- Through the Report of the Trustee in the annual financial statements, which are also published on its website.
- In its periodic newsletter to residents “People First”.
- Through its Annual Report to residents which is also distributed to partners and funders.
- Through the leadership and management team to staff at management, staff, and team meetings.

#### Understanding our costs

The code of practice that supports the VFM standard states that registered providers must understand absolute costs, how these have moved over time and how they compare. We are committed to carrying out benchmark analysis against a peer group of registered providers that offer similar services and are similar in size to the Charity. Our peer group is reviewed annually and includes the following organisations: Arawak Walton HA, Arches HA, Durham Aged Mineworkers HA, Nehemiah, and Railway HA. We use the latest data set from Housemark and the Regulator of Social Housing to compare results (currently 2023-24).

#### Regulator metrics

The table below shows our performance against the metrics set out by the regulator. It also shows the average performance against both our peer group and the sector and sets out our expected outturn and performance targets (VFM Ambitions) for the coming years.

Metric	Backward Look			Current Performance			Forward Look		
	2022-23 PFH Actual	2023-24 PFH Actual	2023-24 Peer Group Average	2024-25 Target	2024- 25 Actual	2022-23 Status against Target	2025-26 Year 1	2026-27 Year 2	VFM Ambition
Reinvestment in Existing Stock and New Build	3.53%	5.57%	2.54%	8.18%	3.10%	☹️	12.55%	13.85%	>6%
New Supply Delivered as a Percentage of total stock owned	2.59%	0%	1.00%	1.65%	1.65%	😊	0%	6.65%	>1%
Adjusted net leverage / Gearing	15.10%	15.75%	37.55%	18.40%	15.33%	😊	18.48%	20.93%	<40%
Interest Cover EBITDA (MRI)	320%	328%	159%	431%	673%	😊	457%	196%	>300%
Headline social housing cost per unit	£5,126	£5,768	£4,599	£5,960	£5,229	😊	£6,014	£5,923	<£5,250
Operating Margin - Social Housing lettings	11.01%	12.76%	15.13%	12.73%	21.36%	😊	15.06%	16.01%	>14%
Operating Margin - Overall	14.72%	13.11%	15.00%	13.08%	21.75%	😊	15.47%	16.32%	>15%
Return on capital employed	1.57%	1.42%	2.58%	1.50%	2.54%	😊	1.70%	1.62%	>3%

#### New Supply (Non-social housing units)

The Charity does not own any non-social housing units, nor does it have plans to acquire or develop any – therefore this metric is 0% and is not shown in the table above.



**Pickering and Ferens Homes**  
**REPORT OF THE TRUSTEE (continued)**  
**for the year ended 31 March 2025**

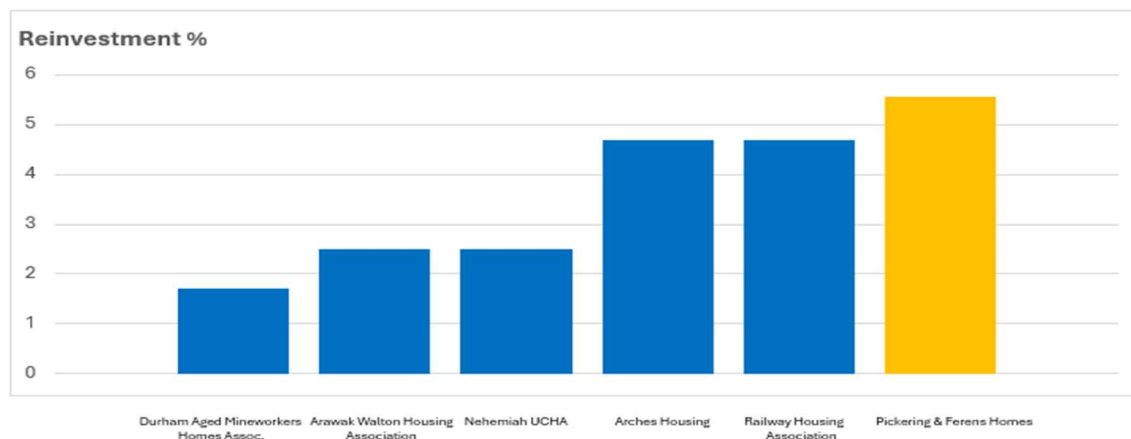
**VALUE FOR MONEY (VFM) (continued)**

Reinvestment in Existing stock and new build

This metric looks at the investment we have made in properties (existing stock and new supply) as a percentage of the total properties we hold. The higher the percentage, the more investment has been made.

The outturn for this metric has gone down from 5.57% in 2023-24 to 3.10% in the reporting year. This reflects the final investment of £1.2m in the new homes being built at Padstow Close and a further £1.4m in our existing homes during 2024-25, which is £1.4m lower than in 2023-24. Our longer-term strategy is to continue to progress our programme of component replacements in line with our asset strategy and build an average of 15-20 new homes each year.

Housemark Benchmark results for 2023-24:



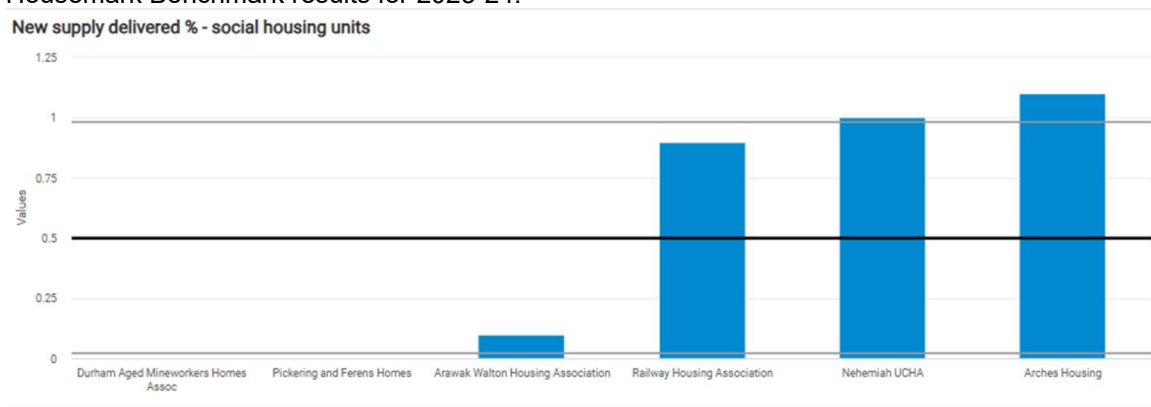
New Supply Delivered

This metric sets out the number of new social housing units that have been constructed (acquired or developed) in the year as a proportion of the total social housing units we owned at the end of the year. The higher the percentage, the greater the number of units added.

In line with our development plans there were 24 properties added to our portfolio of stock during the year as we completed the new properties at Padstow Close.

During the year we gained initial approval for an additional three schemes comprising of 47 properties. These fell outside the Homes England Affordable Homes grant allocation scheme, hence have been delayed whilst the new national affordable homes programme is mobilised. As a result, new supply closed the year at 3.10%, which is 5.08% lower than the targeted 8.18%.

Housemark Benchmark results for 2023-24:



**Pickering and Ferens Homes**  
**REPORT OF THE TRUSTEE (continued)**  
**for the year ended 31 March 2025**

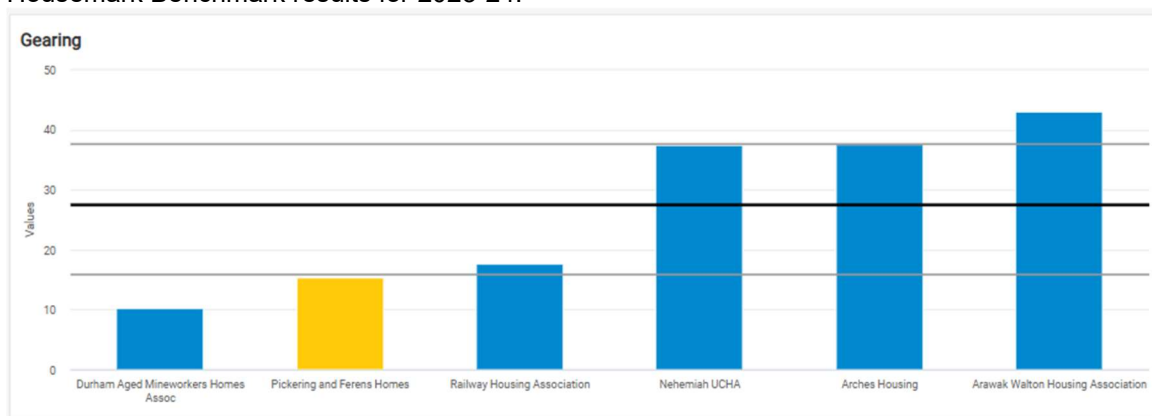
**VALUE FOR MONEY (VFM) (continued)**

Adjusted Net Leverage / Gearing

This metric assesses how much of our adjusted assets are made up of debt and the extent to which we depend on debt finance. It can be seen as a registered provider's appetite for growth. The lower this percentage the better as a highly geared organisation is more susceptible to economic downturns and is more at risk of financial failure.

The metric decreased slightly in 2024-25 but ended the year lower than expected. It also remained significantly below the benchmark average of 37.55% for the year. The 15.33% outturn reflects a small reduction in cash and loan balances at the end of the year. We expect further upward movement to circa 21% over the next 2 years however the Charity will continue to remain significantly below the benchmark average and lower than most of our peers.

Housemark Benchmark results for 2023-24:

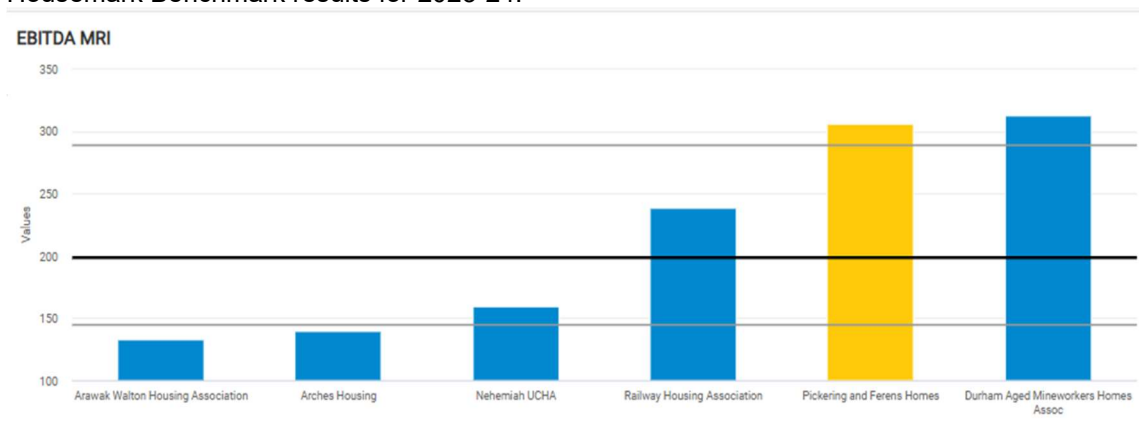


Interest Cover - EBITDA (MRI)

This measures the level of surplus that is generated compared to interest payable. It is a key indicator for liquidity and investment capacity. The higher this percentage is, the better.

This metric was better than forecast at 673% in 2024-25, a large increase from the 328% recorded in 2023-24, and significantly higher than the benchmark average of 159%. It is expected to reduce in the next 2 years but will continue to perform better than most of our peers.

Housemark Benchmark results for 2023-24:



**Pickering and Ferens Homes**  
**REPORT OF THE TRUSTEE (continued)**  
**for the year ended 31 March 2025**

**VALUE FOR MONEY (VFM) (continued)**

Headline Social Housing cost

This metric assesses the headline social housing cost as defined by the regulator. It takes into account management costs, service charge costs, maintenance and repair costs as a proportion of the total number of units owned.

Large underspends in maintenance and management service costs during the year have meant that there has been a reduction in this metric from the £5,768 reported for 2023-24 to £5,229 in 2024-25. We understand that our commitment to a high-quality repairs and maintenance programmes along with the unprecedented high cost of insuring our properties, means that this metric is generally higher compared to our peers. As a result of re-tendering for the insurance contract during 2023-24 there was a reduction in the cost of insurance for 2024-25, however this came with a reduction in cover for flood events. This has been re-negotiated for 2025-26 allowing for an increase in flood cover which, even though comes it with an increased cost, means the overall cost of insurance still remains lower than the cost for 2022-23. We anticipate that, as a result of continued cost pressures, this metric will gradually increase over the coming years.

Housemark Benchmark results for 2023-24:

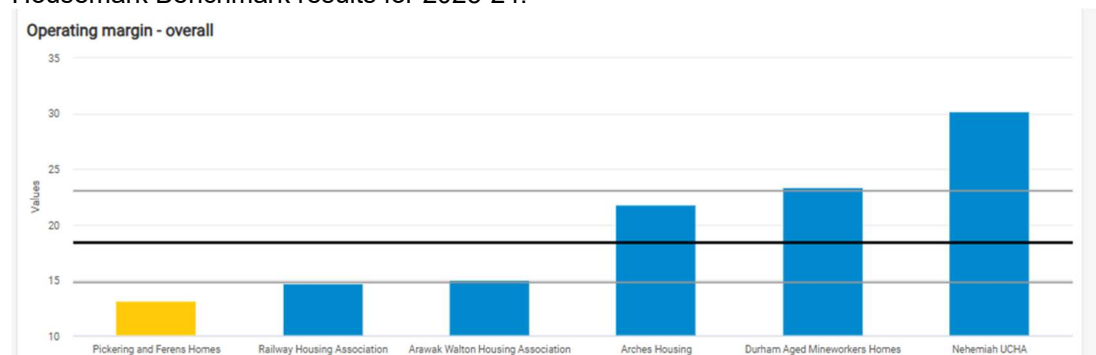


Operating Margin (Overall)

The operating margin demonstrates the profitability of operating assets before exceptional expenses are taken into account.

For 2023-24 the overall operating margin has reduced to 21.75% from the 13.11% reported last year. The annual turnover has increased and operating costs have reduced resulting in an improved operating margin. We forecast this metric to decrease over the next two years but plan to continue to seek efficiency measures to ensure that our target of >20% is achieved.

Housemark Benchmark results for 2023-24:



Return on Capital Employed

This metric compares the operating surplus to total assets, less current liabilities. It is a common measure for assessing the efficient investment of capital resources. The higher the percentage, the higher the return and the better the performance.

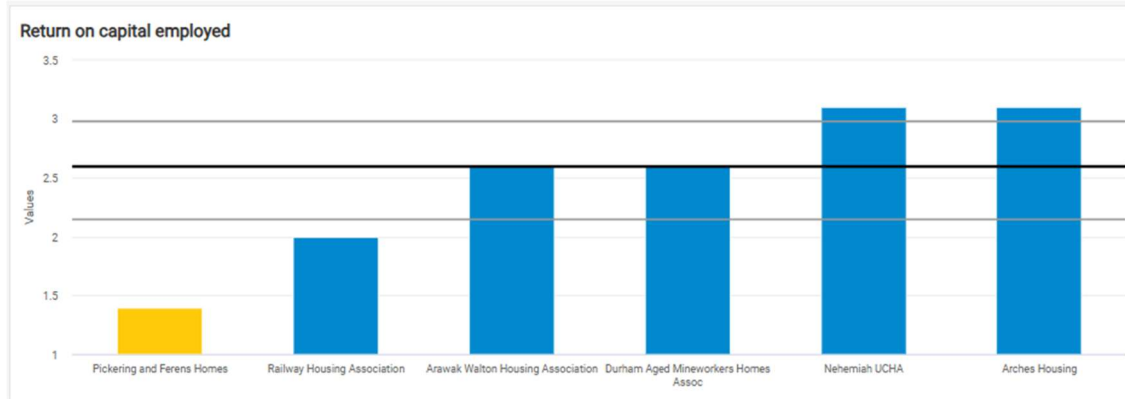
## Pickering and Ferens Homes

### REPORT OF THE TRUSTEE (continued) for the year ended 31 March 2025

#### VALUE FOR MONEY (VFM) (continued)

This metric has seen an increase on the 1.42% reported last year to 2.54% for 2024-25, as a result of the increased operating margin. As we continue to invest in new properties, surpluses are expected to be slightly lower than this over the next 3 years. Work continues on an efficiency plan for current and future years with the intention that it will move the Charity closer to the benchmark average.

Housemark Benchmark results for 2023-24:



#### 2024-25 Performance Against Strategic Objectives and Local Value for Money Measures

In addition to the Regulatory VFM metrics, we have identified some local VFM measures against each of our strategic objectives.

#### Strategic Ambitions 1 and 2

To provide a home where residents feel safe. To invest in our homes and keep them to a high standard.

VfM Metric	Measure of:	2024-25 Target	2024-25 Actual	RAG Status	2025-26 Target	Notes / Rationale
% Emergency Repairs attended in time	Efficiency	99%	99.7%	😊	>99%	The definition of this metric was expanded to include all contractors, rather than just the main 3.
% Repairs completed in target	Efficiency	99%	99.6%	😊	>99%	Good performance throughout the year, expected to be maintained during 2025-26.
% Properties meeting the Decent Homes Standard	Effectiveness	100%	100%	😊	100%	One property was 'non decent' for a period during the year, but was resolved by the end of the year.
Full compliance with Landlord Health and Safety (Inc Gas Safety)	Effectiveness	100%	100%	😊	100%	Full compliance achieved.
% properties with valid Electrical (EICR) certificate	Effectiveness	100%	100%	😊	100%	Full compliance achieved.
% properties with a valid Fire Risk Assessments	Effectiveness	100%	100%	😊	100%	Full compliance achieved.
% of non-domestic properties with an Asbestos survey	Effectiveness	100%	100%	😊	100%	Full compliance achieved.
% Tenant satisfaction that their home is well maintained	Effectiveness	95%	94%	😐	95%	Close to target but not quite achieved – see notes on next metric below.
% Tenant satisfaction with repairs	Effectiveness	95%	90%	😐	93%	Satisfaction decreased in 24-25. Analysis suggests linked to Pest Control and Void Standards. New pest control contractor already in place and with key actions outlined in the customer strategy.

**Pickering and Ferens Homes****REPORT OF THE TRUSTEE (continued)  
for the year ended 31 March 2025****VALUE FOR MONEY (VFM) (continued)****Strategic Ambition 3**

To increase the energy efficiency of homes and reduce the carbon they produce.

VfM Metric	Measure of:	2024-25 Target	2024-25 Actual	RAG Status	2025-26 Target	Notes / Rationale
Number of Properties with an EPC rating lower than C	Efficiency	< 200	177	😊	150	The year end target was achieved.

**Strategic Ambition 4**

To meet residents' needs by offering a range of ways to access services, embracing user friendly technology, when it makes residents' lives easier or better.

VfM Metric	Measure of:	2024-25 Target	2024-25 Actual	RAG Status	2025-26 Target	Notes / Rationale
Satisfaction that PFH listens to views and acts upon them	Effectiveness	87%	92%	😊	89%	Results were ahead of target for 2024-25.

**Strategic Objective 5**

To deliver services that offer value for money.

VfM Metric	Measure of:	2024-25 Target	2024-25 Actual	RAG Status	2025-26 Target	Notes
Overall satisfaction	Efficiency	90.00%	93%	😊	92%	We maintain a high satisfaction rating.
% Residents satisfied that service charge provides VFM	Efficiency	86.00%	86%	😊	90%	Results based on 25 surveys per month, satisfaction dropped in final month of the year following the receipt of letters informing residents of the WMC (Rent) increase.
% Rent Loss through void properties	Efficiency	1.05%	0.94%	😊	1.00%	Performance was ahead of target following performance improvements implemented throughout year. Higher than usual void numbers at year end were balanced out by exceptional performance earlier in year.
Average Re-let time (days)	Efficiency	19	24.6	😞	19	Actual performance was below expected levels for 2024-25 as a result of higher than usual void numbers at year end. This excludes Major Works. Including Major works, performance was 34.6 against a 35 day target.
% Rent Collected	Efficiency	99.5%	101.67%	😊	99.5%	Rent collection levels remain positive and fluctuate slightly due to timing of housing benefit payments and direct debit collections.
% Current Rent Arrears (Excl. amounts due from Housing benefit)	Efficiency	0.50%	1.21%	😞	TBC	Performance impacted by change to process posting HB later than in previous years. Target for 25/26 to be examined as a result.

## Pickering and Ferens Homes

### REPORT OF THE TRUSTEE (continued) for the year ended 31 March 2025

#### VALUE FOR MONEY (VFM) (continued)

##### **Strategic Ambition 6**

To work alongside the community, and other agencies, to help residents live well in the Charity's homes, for as long as they want.

VfM Metric	Measure of:	2024-25 Target	2024-25 Actual	RAG Status	2024-26 Target	Notes / Rationale
% Tenancy Turnover	Effectiveness	8.13%	8.90%	☹️	8.10%	Tenancy Turnover ended the year slightly ahead of target, and higher than 2023-24.
Resident Loneliness & Isolation Score	Effectiveness	17%	17%	😊	17%	Result from the Resident Satisfaction Survey carried out in November 2022. Note that the next full RSS is due shortly and will refresh this metric
Funding from external sources	Efficiency	£10,000	£10,000	😊	£10,000	Targets achieved. Includes £6500 Winter Warmth funding.

##### **Strategic Ambition 7**

To run the Charity well, ensuring everyone working on behalf of residents is professional and has the right skills, tools and knowledge.

VfM Metric	Measure of:	2024-25 Target	2024-25 Actual	RAG Status	2025-26 Target	Notes / Rationale
Staff turnover	Effectiveness	15.00%	11.63%	😊	<15%	Staff turnover has been steady throughout the year and ended the period below the 15% target.
Health and safety breaches	Effectiveness	None	7	☹️	None	RIDDOR cases identified related to Gas supplies at Padstow Close, all cases previously reported to board
Governance and viability regulatory rating	Effectiveness	G1/V1	C1/G1/V1	😊	C1/G1/V1	Following a regulator inspection in early 2025-26 the C1/G1/V1 grading was confirmed.
Working days lost to sickness (days)	Efficiency	<9 days	6.66 days	😊	<7 days	Sickness levels continued to drop in 2024-25 and remained below target for the year.

##### **Strategic Ambition 8**

To build more homes to support the area's older persons housing needs.

VfM Metric	Measure of:	2024-25 Target	2024-25 Actual	RAG Status	2025-26 Target	Notes / Rationale
Number of new homes completed	Effectiveness	24	24	😊	0	24 homes completed relate to Padstow Close.

**VALUE FOR MONEY (VFM) (continued)**

**Other VFM headlines for 2024-25**

Maintain use of local contractors (Strategic Ambitions 5 and 8)

During 2024-25 we placed 60% of our spend with local suppliers, an estimated impact of around £9.5m in the local economy. During 2025-26 we will continue to look for opportunities to increase our 'influenceable spend' with local suppliers, with the aim of increasing this to around 63% in line with the Procurement Strategy.

Continue to achieve the best possible deals on utility contract prices and maximise energy grants available (Strategic Ambition 3 and 5)

Fluctuating energy prices continued to impact our residents during the year. Through our continued partnership work with Auditel we re-procured several utility contracts that ended during 2024-25, ensuring that a comprehensive market search was done in order to secure the best value for money for our residents keeping service charge increases as low as possible.

We currently have 18 fixed utility contracts, with a total annual cost of around £287k.

- 3 of these were renewed in September 2024 and fixed for between 1 and 3 years (current annual spend approx. £10k)
- 7 of these were renewed in October 2024 and fixed for between 18 months and 3 years (current annual spend approx. £154k)
- 4 of these were renewed in December 2024 and fixed for between 10 months and 2 years (current annual spend approx. £70k)
- 1 of these was renewed in March 2025 and fixed for 2 years (current annual spend approx. £9k)
- 1 ended in April 2025 but we are unable to move the current contract due to an ongoing invoice dispute (current annual spend approx. £33k)
- 1 is due to end in July 2025 (current annual spend approx. £9k)
- 1 is due to end in October 2025 (current annual spend approx. £2k)

We have been undertaking trials of an 'Eco Champion' project, testing the effectiveness of air source heat pumps and infra-red heating systems in their PFH properties. As part of this, 2 air source heat pumps have been installed, one in a domestic property and one in a 'pop-in' community building. Early feedback on these is good. Infrared wallpaper has been installed in one property which will also be connected to solar panels in the future. We will continue to update progress on this and any other future developments.

During 2025-26 we will continue to work with procurement specialists to find best value in the current energy market and ensure that we secure the best deals possible as current contracts come to an end. We will also continue to regularly investigate and participate in grant schemes that provide support with improvements to energy systems. This will allow us to offer residents modern, energy efficient homes and improve our EPC ratings in line with Government requirements.

The Charity has photo voltaic (PV) panels installed at 5 retirement living schemes, 8 blocks of flats, 4 pop-ins and 82 bungalows. During the year these panels generated Feed in Tariff income of £49k, we expect this to remain at a similar level in 2025-26.

Implementation of a new housing and finance management system (Strategic Ambition 4 and 7)

Civica 'go-live' happened at the beginning of November 2024. Thorough work has been undertaken on the contractor portal, and it is expected that, alongside the future introduction of the resident portal, these will provide valuable 'self service' options for both groups.

New 'PFH Connect' tablets have been rolled out to around 86% of residents to date and are proving a success. Residents can request non-emergency repairs, send direct messages and voice-notes to our customer services team, utilise the 'OK Each Day' service and provide feedback through surveys. We are also able to send important messages to all our residents at the push of a button, which has already provided a saving for printing and postage of over £70k since July. We have issued 176 proactive messages, which equates to 72,109 individual messages. We have had 2,475 inbound messages from residents since early November, from a total of 479 individual users. The cost of this project is being supported via a large social value subsidy, allowing us to provide the service without having to charge existing residents anything additional for the extra benefits

## Pickering and Ferens Homes

### REPORT OF THE TRUSTEE (continued) for the year ended 31 March 2025

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#### VALUE FOR MONEY (VFM) (continued)

which they are receiving. Feedback from residents of all ages has been excellent, and work is ongoing to develop the services available on the tablets to provide the best support and value for money for them.

#### “More Than a Landlord” (MTAL) Initiative (Strategic Ambition 4)

Within the 2024-25 budget, a sum of £25k was again agreed to support the progression of MTAL projects.

The new PFH Connect tablets, are part of the MTAL digitalisation agenda, giving our residents access to a better digital service in their homes.

We now have access to Blood Pressure monitors within the sheltered schemes, along with regular attendance from health professionals providing dental services, flu vaccinations etc.

Background work has been undertaken to look at the implementation of a Recommended Contractor service through the More than a Landlord project, and we launched a Recommended Gardener service at the start of the new growing season offering our residents an alternative and enhancement to our current private gardening service.

A further £25k has been allocated for 2025-26 to enable the project to continue its valuable work in enhancing the services we provide to our residents.

#### Continue to evaluate and develop ways to ensure sustainable tenancies for our residents (Strategic Ambition 2 & 6)

As an organisation whose purpose is to house and support those over the age of 55 we said we would continue our work to develop our homes and services to enable sustainable tenancies for our residents, enabling them to stay in their PFH home for longer.

This was to not only improve the quality of life of our residents, it's aim was also to reduce void loss and the costs associated with void property turnaround. This allows us to reduce costs and provide better value for money for our residents.

To date this year we have spent over £2,500k on developing existing properties and the final stages of the build at Padstow Close. During the year we replaced kitchens in 20 of our properties, 58 properties had doors and windows replaced and a further 38 had new boilers installed.

At the end of March we had 98.3% occupancy and void loss was at 0.94%, well below the target of 1.05% for the end of the year.

#### 3.5.6 Provide Improved Aids and Adaptations for our Residents (Strategic Ambition 4)

A full review of our aids and adaptations service was undertaken with members of the resident scrutiny group during 2023-24. This included a full review of the existing service and provided recommendations as to how this service could be improved.

During 2024-25 we planned to implement the recommendations, supporting our aim to build a 'best in class' aids and adaptations service offer. Unfortunately, this was delayed while a full review of the scheme services provision was carried out, this will now be followed up in 2025-26. The project will deliver measures which will help to prevent further health issues for our residents and enhance PFH's social value contribution.

In the meantime, we continue to make any changes required by residents to support them to stay in their own homes.



**VALUE FOR MONEY (VFM) (continued)**

3.5.7 Ensure the best solution for Grounds Maintenance is achieved during a comprehensive procurement process (Strategic Ambition 2)

During 2024-25 we undertook a full review of our grounds maintenance provision, which included a comprehensive tender process.

As part of the tender process several options were considered in regard to maintenance provision for communal grounds, private gardens, non-contract works and gritting. All proposals received were carefully considered in order to find a solution that provided the best value service for our residents, while trying to ensure there was no significant loss of service.

The procurement process for the Grounds Maintenance resulted with us contracting with a new contractor. All 'lots' of the contract were awarded to the same contractor. This option provides a saving of over £85k compared to what had been included in the Brixx model. This saving will cover the cost of gritting during the winter months, and a new staff role is being considered to support the monitoring and development of the service, and ensure that quality is maintained and value for money is being achieved.

**Our Future Plans**

We will continue to look to make Value for Money efficiencies through the following projects during 2025-26:

Maintain use of local contractors and increase influenceable spend (Strategic Ambitions 5 and 8)

We currently place between 55% and 60% of our business with local suppliers which has had an estimated impact of around £7m on the local economy. During the coming year, we will look to increase the percentage of our 'influenceable' spend with firms across the Yorkshire and Humber region to 63% in line with our Procurement Strategy. This will support the local economy and keep contractor travel requirements to a minimum, therefore ensuring residents receive the best value for money for the services they receive. We will also aim to work towards our ambition of 81% 'influenceable' spend across all regions during 2025-26.

Continue to achieve the best possible deals on utility contract prices, improve energy efficiency and maximise energy grants available (Strategic Ambition 3)

The impact of increasing energy prices will continue to have a significant impact on our residents during the next financial year. By striving to ensure that we regularly review the markets and achieve the best prices we can to prevent costs rising to an unmanageable level. We can also support this by continuing to explore and install energy efficient systems where suitable. This will give peace of mind to our residents as they will not be burdened with large increases in their service charges.

We will continue to regularly investigate and participate in grant schemes that provide support with energy system improvements, particularly those that encourage the replacement of older systems to create more energy efficient homes. We will also look to utilise funding that enables the use of renewable energy in our homes. This will allow us to offer our residents modern, energy efficient homes and improve our EPC ratings in line with Government requirements.

Maximise use of the IT systems to ensure a positive digital experience for all users (Strategic Ambition 4 & 7)

Following the implementation of Civica we will continue to support all users to ensure that the functionality of the software is fully utilised. This will include supporting residents to ensure they can access and use all services within the resident portal and ensuring that they gain full benefit from the services offered.

We will also support contractors to ensure that, now it is live, they are getting a sufficient level of service from the new contractor portal. This will support reduced processing times across several areas of the organisation, improving efficiencies and reducing operating costs.

Following the roll out of PFH Connect during 2024 we will look to continue with 'phase 2' and with the implementation of 'My PFH Home' resident portal. This will enhance both outgoing and incoming communications with all our residents and provide them with a greater level of 'self-service' to our facilities and enhanced support in their homes.

## Pickering and Ferens Homes

### REPORT OF THE TRUSTEE (continued) for the year ended 31 March 2025

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#### VALUE FOR MONEY (VFM) (continued)

##### "More Than a Landlord" Initiative (Strategic Ambition 4)

The More Than A Landlord (MTAL) project will continue in 2025-26 to enhance the service provided to residents.

In prior years the project has successfully covered areas such as:

- An integrated bereavement support service, in partnership with other agencies
- Activities programmes, in partnership with other agencies.
- Warmer homes offer, in partnership with other agencies
- An integrated welcome service
- A recommended contractor list for private garden maintenance

The next phase of project priorities is yet to be confirmed, however they will continue to cover the key themes of:

- Physical and mental changes
- Life Changes
- Health and Wellbeing
- Environmental changes
- Digitalisation
- Socialisation

A sum of £25k has again been agreed to support the progression of MTAL projects during 2025- 26.

##### Continue to evaluate and develop ways to ensure sustainable tenancies for our residents (Strategic Ambition 2 & 6)

As an organisation whose purpose is to house and support those over the age of 55, we will continue our work to develop our homes and services to enable sustainable tenancies for our residents, enabling them to stay in their PFH home for longer.

This will not only improve the quality of life for our residents, it will also aim to reduce void loss and the costs associated with void property turnaround. This will allow us to reduce costs and provide better value for money for our residents.

##### Provide Improved Aids and Adaptations for our Residents (Strategic Ambition 4)

A full review of our aids and adaptations service was undertaken with members of the resident scrutiny group during 2023-24. This covered a full review of our current service and provided recommendations as to how this service could be improved.

During 2024-25 we have undertaken a full review of the scheme services provision which has delayed the implementation of the aids and adaptations recommendations, however we will be picking this up again during 2025-26. Resuming this initiative will continue to support our aim to build a 'best in class' aids and adaptations service offer. This will deliver measures which will help to prevent further health issues for our residents and enhance PFH's social value contribution in future years.

##### Ensure the best solution for Grounds Maintenance is achieved during a comprehensive procurement process (Strategic Ambition 2)

During 2024-25 we have undertaken a full review of the grounds maintenance service for both communal areas and private gardens. Following a comprehensive procurement process a new contractor has been engaged for maintaining communal gardens in the Hull area, with a separate contractor taking responsibility for the East Riding properties, resulting in financial savings. During 2025-26 we will investigate the viability of a new role within the property services team that will manage, monitor and develop the service to ensure resident satisfaction and value for money, and this will be paid for with some of the savings made.

We will also look to expand our 'More Than A Landlord' trusted contractor scheme, to incorporate handyperson services in 2025-6, enabling residents to engage directly with 'recommended' contractors and vice versa.

**VALUE FOR MONEY (VFM) (continued)**

Invest in staff training to ensure that they have all the skills and knowledge to deliver our ambitions (Strategic Ambition 7)

During 2025-26 we will look to continue to provide the best training opportunities for our employees. CIH training has been undertaken in 2024-25 by some of our team, and this will continue, to ensure that we meet regulatory requirements. Other training will also be undertaken across the team to ensure that all staff have the knowledge and skills needed to provide the best service and support for our residents.

It is also hoped that continued investment in training for our team will support reduced staff turnover initiatives, which will in turn reduce the cost of recruitment and retain the skills and knowledge that we have within PFH.

Look to reinvest insurance premium savings in flood prevention measures where possible to reduce the risk from future flood events (Strategic Ambition 2)

During 2025-26 we will explore possibilities for flood prevention measures in our homes., with a view to trialling and evaluating them in subsequent years. Our current insurance premiums are lower than in previous years, however this has come with reduced cover for damage cause by flooding. We need to investigate in detail the option we have to reinvest the savings we are making on insurance premiums in flood prevention measures within our most vulnerable homes, to ensure that, should a flood occur, minimal damage is incurred. This will give our residents peace of mind and reduce the financial impact on PFH of any uninsured damages

Aim to achieve 10% Social Value Weighting for all high value procurement (Strategic Ambitions 5 & 8)

We will set clear roles and responsibilities in the contract management cycle in order to achieve our aim to reach a 10% social value weighting, where relevant and appropriate, for all contract procurement over £100k, as referenced in the Procurement Strategy. This will ensure that we make the best use of resources and improve supplier performance in order to deliver the best possible value for money.

Social Value

The wide range of services provided by the Charity have an impact on two levels: the benefits to our customers and the benefits to society as a whole. These combined benefits are referred to as the social value of our work. This social value is created through:

- Our properties – we provide safe and secure homes for our residents, where they can gain stability in their later lives.
- Support and advice - the support and advice provided by our staff enhances the independence and quality of life for the people we support.
- Community activities - participation in training, education and volunteering improves the health and wellbeing of our residents.

Our aim is to create sufficient social value from the investment decisions that we make. We have delivered (and continue to increase)activities for our residents such as art classes, IT training, financial wellbeing workshops and intergeneration partnership events.

**FIXED ASSETS**

Details of movements in fixed assets are set out in notes 12 and 13 of the financial statements. Housing properties have been depreciated in accordance with the Statement of Recommended Practice - Accounting by Registered Social Housing Providers (SORP 2018).

**RENTS, SUPPORT AND SERVICE CHARGES, AND RENT ARREARS**

Gross rental income from social housing lettings for the year amounted to £10,146,877 (2024: £9,169,567). The Charity has an established rent policy which aims to charge affordable rents within the guidelines set out by the Regulator of Social Housing. Current rent arrears represent 1.44% of income due (2024 1.16%). Voids and bad debts represent 1.18% of income due (2024: 1.15%).

**RESERVES**

It is the Board of Directors intention to retain levels of reserves which allow for the on-going provision of quality housing at affordable rents, provide sufficient funding for investment in future repair and regeneration programmes and enable the Charity to raise new funding and manage risk associated with a large organisation. A budget for the forthcoming year has been set to attain these objectives. Total reserves at 31 March 2025 amounted to £39,098k (2024: £37,036k). Free reserves, i.e. unrestricted funds excluding tangible fixed assets net of grant and other commitments, were -£11,613k (2024: -£12,435k); £84,781k (2024: £83,584k) is represented by fixed assets and can only be realised by their disposal. The loan facilities are secured against the housing property fixed assets.

**TREASURY MANAGEMENT**

The Charity's treasury operations are managed by the finance team and are subject to policies approved by the Board of Directors, with delegated authorities supplemented by detailed procedures and bank mandates. The Charity's treasury activities are routinely reported to the Board of Directors and are subject to review by the internal auditors. The main financial risks to which the Charity is exposed relate to liquidity and movements in interest rates.

**Interest rate risk**

The Charity finances its operations through a mixture of retained surpluses and loans from banks and building societies. The Charity borrows at both fixed and variable rates of interest. At the end of the year long term fixed rate debt formed 98.3% (2024: 98.3%) of total borrowing.

**Liquidity**

Throughout the year the Charity's policy has been to ensure flexibility and continuity of funding through the use of term deposits and borrowings with a range of maturities. All committed capital investment for the next year is covered by cash, investments or current borrowing facilities. Loans have continued to be repaid in accordance with financial agreements, and no breaches of covenants have occurred since the loans were established in 1998.

**EMPLOYEES**

The Charity believes firmly in equal opportunities, personal development and in on-going training opportunities. The organisation wishes all staff to be trained to their maximum potential. The Charity encourages staff involvement and is committed to ensuring the health, safety and welfare of its entire workforce. On-going training is also provided to the Board of Directors. As at 31 March 2025 the organisation employed 42 members of staff, of which 28 were full-time and 14 were part-time.

**DIRECTOR AND OFFICER INDEMNITY INSURANCE**

During the year the Charity purchased and maintained liability insurance for its Directors and Officers.

**AUDITORS**

A resolution to appoint external auditors will be proposed at the Annual General Meeting.

**DISCLOSURE OF INFORMATION TO AUDITORS**

The Directors who held office at the date of the approval of this report confirm that, so far as they are each aware, there is no relevant audit information of which the Charity's auditors are unaware; and each Director has taken all the steps that he or she ought to have taken to be aware of any relevant audit information, and to establish that the auditors are aware of that information.

**STATEMENT OF THE TRUSTEE'S RESPONSIBILITIES IN RESPECT OF THE FINANCIAL STATEMENTS**

The Trustee is responsible for preparing the Report of the Trustee and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Legislation requires the Trustee to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Charity and of the income and expenditure of the Charity for that period. In preparing those financial statements the Trustee has delegated the preparation of the financial statements to the Business Services Director and required them to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- follow applicable accounting standards and the Housing SORP 2018 - Statement of Recommended Practice for Social Housing Providers (SORP 2018); and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in operation.

The Trustee confirms that the financial statements comply with the above requirements. The Trustee is responsible for:

- keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Charity and to enable it to ensure that the financial statements comply with the Housing and Regeneration Act 2008 and The Accounting Direction for Private Registered Providers of Social Housing 2022 and the provisions of the trust deed;
- safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities; and for
- the maintenance and integrity of the Charity and the financial information included on the Charity's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

**STATEMENT OF CORPORATE GOVERNANCE AND INTERNAL CONTROL**

**NHF Code of Governance**

The Charity complies with the principal recommendations of the NHF Code of Governance (2020). The ways in which we seek to achieve good governance are outlined below. The Board of Directors formally adopted the NHF Code of Governance at a meeting of the Board of Directors held on 27 September 2021. The Board has reviewed compliance against the Regulator of Social Housing's Regulatory Standards and has devised a plan to support enhancement of compliance activities and assurances. The Charity's Board has determined that it is compliant with all elements of the Regulator's Economic Standards and Consumer Standards. In relation to considering future partnerships, the Charity has not adopted the Merger Code but has developed a merger, acquisitions and partnership strategy which is reviewed periodically.

**The Board of Directors**

The Charity is led by a Board of up to 12 Directors who have collective responsibility for all aspects of the Charity. There are three forms of Director on the Board: two nominees, appointed by Kingston upon Hull City Council; two co-opted Resident Directors appointed by the Directors of the Charity; and eight co-opted independent Directors who are persons, through residence, occupation, employment or otherwise that have a special knowledge of the City of Kingston upon Hull. Independent co-optees are appointed by the Board of Directors of the Charity. The Board meets on a minimum bi-monthly basis and has overall responsibility for every aspect of the affairs and business of the Charity. Its key purpose is to direct and control the Charity's work, to determine strategic direction and policy, to establish and oversee risk and control frameworks and to ensure that the Charity achieves its aims and objectives. The Charity has both a financial and non-financial delegation scheme set out within its Manual of Governance. The Board of Directors does not have capacity to deal with all details of the Charity's business and has therefore delegated several decisions to either Board committees, working groups or to staff. The Committees of the Charity are:

**STATEMENT OF CORPORATE GOVERNANCE AND INTERNAL CONTROL (Continued)**

- Governance and Remuneration Committee – its main purpose is to oversee the Charity's governance arrangements and compliance, ensure that an appraisal of the performance of the Chief Executive of the Charity is undertaken on an annual basis and to determine the remuneration of the Chief Executive and annual pay awards for the Charity's staff. The Charity benchmarks all salaries by utilising housing sector salaries and benefits data, peer group comparators and local market information.
- Audit and Risk Committee – its overall purpose is to ensure that the Charity identifies and manages risk effectively, to ensure that an effective framework of controls is present and is satisfactorily in place, to ensure that all internal control systems are subject to an effective audit and to oversee the work programme and performance of the internal and external auditors.
- Resident Committee – its overall purpose is to ensure that residents are able to provide their views with regard to the work of the organisation, the services provided and to promote resident engagement.

The Charity works with residents to enable them to deliver a task and finish approach to policy and service scrutiny. Scrutiny is the process where residents can review how the organisation provides services, and challenge and make recommendations on how these services can be improved. The Board and Executive Team consider all reports and recommendations made by the group.

The minutes of committee meetings are forwarded to each ordinary meeting of the full Board of Directors for consideration.

**Executive Officers**

The Chief Executive and Directors are the senior officers of the Charity from a control perspective. It is their responsibility to ensure that officers of the Charity undertake their duties in accordance with the policies of the Board, to ensure that various operational targets set by the Board are met, to present the Board through the committees with sufficient information to enable the Board to gather assurance and monitor the operation of the policies and to identify the need for new policies or amendments to existing policies and to present proposals to the Board through the committees. The Chief Executive and Executive Team can also delegate specific financial and operational matters to other members of the Charity's staff, as they deem appropriate.

**INTERNAL CONTROLS ASSURANCE**

**Scope of Responsibility**

The Charity, through its Executive Team, has responsibility for maintaining a sound system of internal control that supports the achievement of the organisation's policies, aims and objectives set by the Board of Directors, whilst safeguarding the Charity's funds and assets. The work of the Executive Team in delivering the control framework is governed through the Board of Directors and the Audit and Risk Committee's delegated responsibilities. In carrying out these responsibilities, the Charity needs to comply with the regulatory requirements of The Charity Commission and Regulator of Social Housing to ensure proper handling and reporting of its funds, emphasising value for money, good practice and high standards of integrity and propriety.

**Purpose of the System of Internal Control**

The system of internal control is designed to manage rather than eliminate the failure to achieve the Charity's policies, aims and objectives. It can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify the principal risks to the achievement of the Charity's policies, aims and objectives; to evaluate the nature and extent of those risks and to manage them efficiently, effectively and economically. Its effectiveness is reviewed on an annual basis.

**Risk and Control Framework**

- **Identification and evaluation of key risks**

The identification of key risks is undertaken through review of key strategic risks at Board strategic away days, each Audit and Risk Committee meeting and an annual committee level review of the operational register. The Executive Team considers the risk environment through periodic team reviews and through subject specific reviews at committee level. Following periodic reviews of the operational risk register, significant risks are transferred to the corporate strategic risk register. The strategic level risk register is submitted to each meeting of the Audit and Risk Committee. The Committee also considers the level of risk appetite and tolerance for each strategic risk and makes appropriate recommendations to the Board.

**STATEMENT OF CORPORATE GOVERNANCE AND INTERNAL CONTROL (Continued)**

Leadership to the risk agenda is provided through the Chief Executive and the Chair of the Audit and Risk Committee. The risk matrix is used to inform the Charity's forthcoming internal audit plans and activities. Training and guidance on the risk framework is provided through the Charity's internal audit contract and external providers.

- **Monitoring and corrective action**

There is an on-going process of self-assessment coupled with regular management reporting as described above. The risks are identified and scored in respect of likelihood and impact and changes in scores noted to generate increased focus and activity where necessary. This process also includes the updating of effective controls and mitigating actions. The work is supplemented by regular reviews by internal audit that provide independent assurance to the Board of Directors via its Audit and Risk Committee. The arrangements include a rigorous procedure monitored by the Committee for ensuring that corrective action is taken in relation to any significant control issues.

- **Control environment and control procedures**

The Board of Directors is responsible for the risk and control framework of the organisation. It also delivers leadership and maintains strong governance of the Charity. A statement of internal control is produced and submitted to both the Board and the Audit and Risk Committee each year. The Board considers and approves appropriate policies and procedures which are applicable to Directors and Employees of the organisation such as:

- Standing Orders
- Financial Regulations and Financial Procedure Rules
- Delegated Authorities
- Accountancy Practices
- Treasury Management
- Whistleblowing
- Other items of statutory compliance and best practice in areas including equality, health and safety, employment, anti-fraud and bribery; and data protection.

- **Information and financial reporting systems**

The Charity prepares and approves an annual financial plan which sets out detailed budgets and other financial considerations for the year ahead together with forecasts for subsequent years. Budget monitoring and management accounts are provided to the Board of Directors on a quarterly basis. The Board also reviews key performance and management information to assess progress towards the achievement of its key objectives.

**Review of Effectiveness**

The Executive Team receives reports setting out key performance and risk indicators and considers possible control issues brought to their attention by early warning mechanisms, which are embedded within teams and reinforced by risk awareness training.

The Executive Team and the Audit and Risk Committee also receive regular reports from internal audit, which include recommendations for improvement. The Audit and Risk Committee's role in this area is confined to a high-level review of the arrangements for internal control. At its May 2025 meeting, the Board of Directors carried out the annual assessment for the year ended 31 March 2025 by considering documentation from the Executive Team and internal audit and taking account of events since 31 March 2025.

Based on the advice of the Audit and Risk Committee and Chief Executive, the Board of Directors is of the opinion that the Charity has an adequate and effective framework for governance, risk management and internal control.

## Pickering and Ferens Homes

### REPORT OF THE TRUSTEE (continued) for the year ended 31 March 2025

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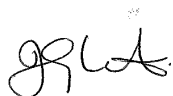
#### Statement of Compliance

The Board of Directors confirms that this report has been prepared in accordance with the principles set out in Para 4.7 of the 2018 SORP for Registered Social Housing Providers.

#### Governance and Financial Viability

The Board of Directors has reviewed its compliance with the Governance and Financial Viability Standard and confirms that it complies with the requirements of the standard for the year.

Approved by order of the Board of Directors on 23 July 2025, and signed on its behalf by



John Glenton  
Chair  
23 July 2025



**Opinion**

We have audited the financial statements of Pickering and Ferens Homes "the charity" for the year ended 31 March 2025 which comprise the Statement of Comprehensive Income, the Statement of Financial Position, the Statement of Changes in Reserves, the Statement of Cashflows and the notes to the financial statements, including a summary of significant accounting policies in note 2. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2025 and of its incoming resources and application of resources including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011, the Housing and Regeneration Act 2008 and the Accounting Direction for Private Registered Providers of Social Housing 2022.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the Trustee's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustee with respect to going concern are described in the relevant sections of this report.

**Other information**

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The Trustee is responsible for the other information. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the Report of the Trustee is inconsistent in any material respect with the financial statements; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

**Responsibilities of the Trustee**

As explained more fully in the Statement of the Trustee's Responsibilities in respect of the financial statements set out on page 20, the Trustee is responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustee determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustee is responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustee either intends to liquidate the charity or to cease operations, or has no realistic alternative but to do so.

**Auditor's responsibilities for the audit of the financial statements**

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's web-site at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

**Extent to which the audit was considered capable of detecting irregularities, including fraud**

We identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and then design and perform audit procedures responsive to those risks, including obtaining audit evidence that is sufficient and appropriate to provide a basis for our opinion.

In identifying and addressing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, our procedures included the following:

- We obtained an understanding of laws, regulations and guidance that affect the charity, focusing on those that had a direct effect on the financial statements or that had a fundamental effect on its operations. Key laws, regulations and guidance that we identified included the Charities Act 2011, the Statement of Recommended Practice for registered housing providers: Housing SORP 2018, the Housing and Regeneration Act 2008, the Accounting Direction for Private Registered Providers of Social Housing 2022, tax legislation, health and safety legislation, and employment legislation.
- We enquired of the Board and reviewed correspondence and trustee meeting minutes for evidence of non-compliance with relevant laws and regulations. We also reviewed controls the Board has in place, where necessary, to ensure compliance.
- We gained an understanding of the controls that the Board has in place to prevent and detect fraud. We enquired of the Board about any incidences of fraud that had taken place during the accounting period.
- The risk of fraud and non-compliance with laws and regulations was discussed within the audit team and tests were planned and performed to address these risks. We identified the potential for fraud in the following areas: laws related to the construction and provision of social housing recognising the regulated nature of the charity's activities.

## Pickering and Ferens Homes

### INDEPENDENT AUDITORS' REPORT

#### to the Trustee of Pickering and Ferens Homes (continued)

- We reviewed financial statements disclosures and supporting documentation to assess compliance with relevant laws and regulations discussed above.
- We enquired of the Board about actual and potential litigation and claims.
- We performed analytical procedures to identify any unusual or unexpected relationships that might indicate risks of material misstatement due to fraud.
- In addressing the risk of fraud due to management override of internal controls we tested the appropriateness of journal entries and assessed whether the judgements made in making accounting estimates were indicative of a potential bias.

Due to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, as with any audit, there remained a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing fraud or non-compliance with laws and regulations and cannot be expected to detect all fraud and non-compliance with laws and regulations.

#### Use of our report

This report is made solely to the charity's Trustee, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's Trustee those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's Trustee as a body, for our audit work, for this report, or for the opinions we have formed.

#### Beever and Struthers



#### Statutory Auditor

**Beever and Struthers is eligible to act as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006**

One Express  
1 George Leigh Street  
Manchester  
M4 5DL

Date: 12 August 2025

**STATEMENT OF COMPREHENSIVE INCOME**  
for the year ended 31 March 2025

	Notes	2025 £	2024 £
<b>TURNOVER</b>	3	10,509,375	9,592,838
Operating expenditure	3	(8,273,776)	(8,335,234)
<b>OPERATING SURPLUS</b>	3	2,235,599	1,257,604
Movement in fair value of investments	15	27,978	22,313
Income from investments	6	249,484	265,429
Interest payable and similar charges	7	(450,274)	(452,449)
<b>SURPLUS BEFORE TAXATION</b>	8	2,062,787	1,092,897
Taxation	11	-	-
<b>SURPLUS FOR THE YEAR</b>		2,062,787	1,092,897
<b>OTHER COMPREHENSIVE INCOME / (EXPENDITURE)</b>		-	-
<b>TOTAL COMPREHENSIVE INCOME FOR THE YEAR</b>		2,062,787	1,092,897

The financial statements on pages 27 to 43 were approved and authorised for issue by the Board on 23 July 2025 and were signed on its behalf by:



John Glenton  
Chair



Andy Micklethwaite  
Director



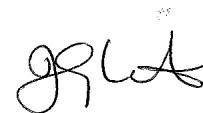
Claire Warren  
Secretary

The notes on pages 31 to 43 form part of these financial statements.

**Pickering and Ferens Homes****STATEMENT OF FINANCIAL POSITION**  
**for the year ended 31 March 2025**

	Notes	2025 £	2024 £
<b>FIXED ASSETS</b>			
Housing properties	12	83,535,246	82,530,389
Other fixed assets	13	1,245,326	1,053,650
		<u>84,780,572</u>	<u>83,584,039</u>
<b>CURRENT ASSETS</b>			
Debtors	14	510,834	428,834
Investments	15	1,726,966	1,631,666
Cash and cash equivalents	16	4,409,782	4,651,526
		<u>6,647,582</u>	<u>6,712,026</u>
<b>CURRENT LIABILITIES</b>			
Creditors: amounts falling due within one year	17	(1,526,557)	(1,980,712)
<b>NET CURRENT ASSETS</b>		<u>5,121,025</u>	<u>4,731,314</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		89,901,597	88,315,353
<b>CREDITORS:</b> amounts falling due after more than one year	18	(50,803,216)	(51,279,760)
<b>NET ASSETS EXCLUDING PENSION LIABILITY</b>		<u>39,098,381</u>	<u>37,035,593</u>
<b>TOTAL NET ASSETS</b>		<u><u>39,098,381</u></u>	<u><u>37,035,593</u></u>
<b>RESERVES</b>			
Income and expenditure reserve	20	<u>39,098,381</u>	<u>37,035,593</u>

The financial statements on pages 27 to 43 were approved and authorised for issue by the Board on 23 July 2025 and were signed on its behalf by:



John Glenton  
Chair



Andy Micklethwaite  
Director



Claire Warren  
Secretary

The notes on pages 31 to 43 form part of these financial statements.

**Pickering and Ferens Homes****STATEMENT OF CHANGES IN RESERVES**  
**for the year ended 31 March 2025**

	£
<b>Balance as at 1 April 2023</b>	35,942,696
Surplus for the year after tax	1,092,897
<b>Balance at 31 March 2024</b>	<u>37,035,593</u>
Surplus for the year after tax	2,062,787
<b>Balance at 31 March 2025</b>	<u><u>39,098,381</u></u>

The notes on pages 31 to 43 form part of these financial statements.

**Pickering and Ferens Homes**  
**STATEMENT OF CASHFLOWS**  
for the year ended 31 March 2025

	<i>Notes</i>	<i>2025</i> £	<i>2024</i> £
<b>NET CASH GENERATED FROM OPERATING ACTIVITIES</b>	25	3,005,831	3,454,055
<b>CASH FLOW FROM INVESTING ACTIVITIES</b>			
Acquisition and investment in housing properties		(2,805,418)	(4,515,993)
Purchase of other tangible fixed assets		(441,334)	(373,640)
Grants received		330,000	990,000
Interest received		251,979	252,436
Transfers to current asset investments		(30,923)	(21,692)
Cash inflow on sale of other fixed assets		-	-
<b>NET CASH USED IN INVESTING ACTIVITIES</b>		<u>(2,695,696)</u>	<u>(3,668,889)</u>
<b>CASH FLOW FROM FINANCING ACTIVITIES</b>			
Interest paid		(549,861)	(540,146)
New secured loans		-	300,000
Repayment of borrowings		(2,018)	(362,027)
<b>NET CASH USED IN FINANCING ACTIVITIES</b>		<u>(551,879)</u>	<u>(602,173)</u>
<b>NET DECREASE IN CASH AND CASH EQUIVALENTS</b>		<u>(241,745)</u>	<u>(817,007)</u>
<b>CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR</b>		<u>4,651,526</u>	<u>5,468,533</u>
<b>CASH AND CASH EQUIVALENTS AT END OF THE YEAR</b>		<u><u>4,409,782</u></u>	<u><u>4,651,526</u></u>
<b>CASH AND CASH EQUIVALENTS COMPRISE:</b>			
Cash at bank and in hand		1,080,780	1,125,812
Short term deposits		3,329,002	3,525,714
		<u><u>4,409,782</u></u>	<u><u>4,651,526</u></u>

The notes on pages 31 to 43 form part of these financial statements.

**1. LEGAL STATUS**

Pickering and Ferens Homes (the Charity) is a registered provider with the Regulator of Social Housing, a registered Charity, a member of the National Association of Almshouses and a Public Benefit Entity. The Charity's primary objective is to provide quality social housing homes and services which enhance the lives of older people. The financial statements of the Charity are prepared in accordance with the provisions of the Housing and Regeneration Act 2008, and the Accounting Direction for Private Registered Providers of Social Housing 2022. The Charity is registered in England and Wales, and its principal place of business is: 7 Beacon Way, Hull HU3 4AE.

**2. ACCOUNTING POLICIES**

**Basis of accounting**

These financial statements have been prepared in accordance with United Kingdom Generally Accepted Accounting Practice (UK GAAP), and under the historical cost convention modified to include certain financial instruments at fair value. The financial statements have also been prepared in accordance with the Housing SORP 2018 - Statement of Recommended Practice for Registered Social Housing Providers (SORP 2018), issued by the National Housing Federation and under the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102). The Directors have determined that it is appropriate to prepare accounts in line with the Housing Statement of Recommended Practice due to the current status and activities of the Charity. The financial statements are presented in £ sterling.

**Going concern**

The activities of the Charity, together with the factors likely to affect its future development and performance are set out in the Report of the Trustee. The financial position of the Charity, its cash flow, liquidity and borrowings are described in the Financial Statements and accompanying Notes. The financial statements have been prepared on a going concern basis after consideration of the future prospects for the Charity and the preparation of long-term financial forecasts and plans which include an assessment of the availability of funding, continued compliance against lenders' covenants and certainty of cash flow from the rental of social housing stock. The Charity has a strong cash position and continues to hold significant unencumbered assets valued at approximately £55.4m (Market Value - Subject to Tenancies). During the year the key strategic risks monitored by the Charity have been health and safety compliance, cyber security risks and the risk of increases in property insurance costs. The business plan has been stress tested and assessed for any imminent or likely future breach in loan covenants, taking into account radical multi-variant scenarios covering the above risks. Management and Directors have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future and in particular, for a period of at least twelve months after the date on which the report and financial statements are signed. The Charity therefore continues to adopt the going concern basis of accounting in preparing the annual financial statements.

**Business combinations**

The financial statements comprise the financial statements of the Charity incorporating any organisations previously acquired by the charity or acquired during the year. The results of the acquired organisations are included from the effective date of acquisition. Where acquisitions are in substance the gifting control of a business to the Charity, the combination is treated as a non-exchange transaction and the fair value of the gifted assets and liabilities in the transaction is recorded as a gain or loss in the statement of comprehensive income in the year of combination.

**Turnover and revenue recognition**

Turnover comprises rental and service charge income receivable in the period, amortised capital grant, revenue based grants receivable from the local authority, and management charge income from charitable organisations managed by the Charity. Rental and service charge income is recognised from the point when properties under development reach practical completion or otherwise become available for letting, net of any voids. Revenue grants are recognised when the conditions for receipt of agreed grant funding have been met. All other income is recognised on an accruals basis.



**Borrowing costs**

All borrowing costs in relation to long-term loans are accounted for over the life of the matched underlying liability and are released to the statement of comprehensive income over the life of the loan.

**Taxation**

The charity is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or section 252 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

**Value Added Tax**

The Charity charges VAT on some of its income and is able to recover part of the VAT it incurs on expenditure. All amounts disclosed in the accounts are inclusive of VAT to the extent that it is suffered by the Charity and not recoverable.

**Fixed assets**

Housing properties under construction are stated at cost and are not depreciated. These are reclassified as completed housing properties on practical completion of construction. The Charity only capitalises expenditure on housing which results in an increase in the net rental income, a reduction in future maintenance costs or a significant extension of the life of a property and/or its components. All other expenditure incurred in respect of general repairs to its housing stock is charged to the statement of comprehensive income in the year in which it is incurred. Freehold land is not depreciated. Depreciation is charged so as to write down the cost of freehold properties other than freehold land to their estimated residual value on a straight-line basis over their estimated useful economic lives. The Charity depreciates freehold housing properties by component at the following annual rates:

Housing Properties            40 – 120 years

Major components:

Roofs	50 years	Doors / Windows / Bathrooms	25 years	Lifts	20 years
Photovoltaic Panels	25 years	Kitchens	20 years	Boilers	15 years

The Charity depreciates housing properties held on long leases in the same manner as freehold properties, except where the unexpired lease term is shorter than the longest component life envisaged, in which case the unexpired term of the lease is adopted as the useful economic life of the relevant component category. Other tangible fixed assets are stated at cost less accumulated depreciation. The Charity depreciates its freehold office (excluding land) by component in the same manner as its housing properties. All other tangible fixed assets are initially measured at cost, net of depreciation and any impairment losses. Depreciation is charged on other tangible fixed assets to write off the cost less residual value over their anticipated economic useful lives which are as follows:

Computer equipment	2-3 years	Furniture and equipment	5-10 years	Housing Software	7-10 years
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Where there is evidence of impairment, assets are written down to their recoverable amount through a charge to the statement of comprehensive income.

**Leasing**

Leases are treated as operating leases and payments are charged to the statement of comprehensive income on a straight-line basis over the term of the lease. Any incentives received for entering into an operating lease are accounted for as a reduction to the expense and are recognised, on a straight-line basis over the lease term.

**Current asset investments**

Current asset investments include equities which are held for short term and are valued at fair value on a recognised stock exchange at the reporting date. Upward revaluations are reported in the statement of comprehensive income and credited to the investment revaluation reserve. Diminutions in value are recognised in the statement of comprehensive income until the investment revaluation reserve (see note 20) in respect of that asset no longer exists. Further diminutions in value or impairments of current asset investments are recognised in the statement of comprehensive income.

Current asset investments also include cash and cash equivalents invested for periods of more than 3 months which are not accessible on demand and are held to cover 12 months' interest in respect of the Affordable Housing Finance and The Housing Finance Corporation facilities. Current asset investments are recognised initially at cost and subsequently at fair value at the reporting date. Any change in valuation between reporting dates is recognised in the statement of comprehensive income.

**Deposits and liquid resources**

Cash and cash equivalents comprise cash in hand and deposits repayable on demand, less overdrafts repayable on demand. Liquid resources are current asset investments that are disposable without curtailing or disrupting the business and are readily convertible into known amounts of cash at or close to their carrying value.

**Holiday pay accrual**

A liability is recognised to the extent of any unused holiday pay entitlement which has accrued at the year end and carried forward to future periods. This is measured at the undiscounted salary cost of the future holiday entitlement accrued at the end of the period.

**Social housing grant**

Where developments have been financed wholly or partly by social housing and other grants, the amount of the grant received has been included as deferred income and recognised in Turnover over the estimated useful life of the associated asset structure (not land), under the accruals model. Social housing grant received for items of cost written off in the statement of comprehensive income is included as part of Turnover. Social housing grant, which is received in advance of the total development programme costs, if applicable, is shown as a current liability. Social housing grant must be recycled by registered providers under certain conditions, if a property is sold or if another "relevant event" takes place. In these cases, the social housing grant can be used for projects approved by Homes England. However, the social housing grant may have to be repaid if certain conditions are not met. If grant is not required to be recycled or repaid, any unamortised grant is recognised as Turnover. In certain circumstances, grant may be repayable, and, in that event, is subordinated unsecured repayable debt.

**Other grants**

Grants received in respect of revenue expenditure are credited to the statement of comprehensive income in the same period as the expenditure to which they relate.

**Retirement benefits**

The Charity operates a defined contribution scheme with Legal and General Assurance Society Ltd which is made available to all employees. The amount charged to the statement of comprehensive income is the contributions payable in the year. Differences between contributions payable in the year and contributions actually paid are shown as either accruals or prepayments. The assets in the scheme are invested and managed independently of the finances of the Charity. Pension costs are assessed in accordance with the advice of an independent qualified actuary.

**Financial instruments**

The Charity has applied the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102, in full, to all of its financial instruments.

Financial assets and financial liabilities are recognised when the Charity becomes a party to the contractual provisions of the instrument and are offset only when the Charity currently has a legally enforceable right to set off the recognised amounts and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

*Financial assets**Debtors*

Debtors which are receivable within one year and which do not constitute a financing transaction are initially measured at the transaction price. Debtors are subsequently measured at amortised cost, being the transaction price less any amounts settled and any impairment losses. Where the arrangement with a debtor constitutes a financing transaction, the debtor is initially and subsequently measured at the present value of future payments discounted at a market rate of interest for a similar debt instrument. A provision for impairment of debtors is established when there is objective evidence that the amounts due will not be collected according to the original terms of the contract. Impairment losses are recognised in the statement of comprehensive income for the excess of the carrying value of the debtor over the present value of the future cash flows discounted using the original effective interest rate. Subsequent reversals of an impairment loss that objectively relate to an event occurring after the impairment loss was recognised, are recognised immediately in the statement of comprehensive income.

In the case of payment arrangements that exist with residents, these are deemed to constitute financing transactions and, if material, are measured at the present value of the future payments discounted at a market rate of interest applicable to similar debt instruments.

*Financial liabilities*

*Creditors*

Creditors payable within one year that do not constitute a financing transaction are initially measured at the transaction price and subsequently measured at amortised cost, being the transaction price less any amounts settled. Where the arrangement with a creditor constitutes a financing transaction, the creditor is initially and subsequently measured at the present value of future payments discounted at a market rate of interest for a similar instrument.

*Borrowings*

Borrowings are initially recognised at the transaction price, including transaction costs, and subsequently measured at amortised cost using the effective interest method. Interest expense is recognised on the basis of the effective interest method and is included in interest payable and other similar charges.

Commitments to receive a loan are measured at cost less impairment. All loans provided by the Charity's lenders are classed as basic under the requirements of FRS102, and are measured at amortised cost.

**Critical accounting estimates and areas of judgement**

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The Charity makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities are discussed below.

**a) Development expenditure**

The Charity capitalises development expenditure in accordance with the accounting policy described on page 32. Initial capitalisation of costs is based on management's judgement that the development scheme is confirmed, usually when Board approval has taken place including access to the appropriate funding. In determining whether a project is likely to cease, management monitors the development and considers if changes have occurred that result in impairment.

**b) Useful economic lives of tangible fixed assets**

The annual depreciation charge for tangible fixed assets is sensitive to changes in the estimated economic useful lives and residual values of the assets. The useful economic lives and residual values are re-assessed annually. They are amended when necessary to reflect current estimates, based on future investments, economic utilisation and the physical condition of the assets.

**c) Impairment of assets**

Reviews for impairment of housing properties are carried out when a trigger has occurred and any impairment loss in a cash generating unit is recognised by a charge to the statement of comprehensive income. Impairment is recognised where the carrying value of a cash generating unit exceeds the higher of its net realisable value or its value in use. A cash generating unit is normally a group of properties at scheme level whose cash income can be separately identified.

Following a trigger for impairment, the Charity estimates the recoverable amount of the asset. Shortfalls between the carrying value of fixed assets and their recoverable amounts, being the higher of fair value less costs to sell and value-in-use of the asset based on its service potential (VIU-SP), are recognised as impairment losses in the statement of comprehensive income.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Reversals of impairment losses are recognised in statement of comprehensive income. On reversal of an impairment loss, the depreciation or amortisation is adjusted to allocate the asset's revised carrying amount (less any residual value) over its remaining useful life.

**Pickering and Ferens Homes**
**NOTES TO THE FINANCIAL STATEMENTS**  
**for the year ended 31 March 2025**
**3. TURNOVER, OPERATING EXPENDITURE AND OPERATING SURPLUS**

	<i>Turnover</i>	<i>Operating Expenditure</i>	<i>Operating Surplus</i>
	£	£	£
31 March 2025			
Social housing lettings (Note 4)	10,457,688	(8,273,776)	2,183,912
Other social housing activities			
Management charges and other income	51,687	-	51,687
	<u>10,509,375</u>	<u>(8,273,776)</u>	<u>2,235,599</u>
31 March 2024			
Social housing lettings (Note 4)	9,554,775	(8,335,234)	1,219,541
Other social housing activities			
Management charges and other income	38,063	-	38,063
	<u>9,592,838</u>	<u>(8,335,234)</u>	<u>1,257,604</u>

**4. TURNOVER AND OPERATING EXPENDITURE FROM SOCIAL HOUSING LETTINGS**

			2025	2024
	£	£	£	£
<b>Income</b>				
	General needs housing	Housing for older people	Total	Total
Rent receivable net of identifiable service charges and net of voids	7,436,122	995,081	8,431,203	7,737,873
Service charge income	865,502	735,199	1,600,701	1,338,537
	<u>8,301,624</u>	<u>1,730,280</u>	<u>10,031,904</u>	<u>9,076,410</u>
Amortised government grants	327,573	46,453	374,026	376,838
Other grants	46,765	4,993	51,758	101,527
<b>Turnover from Social Housing Lettings</b>	<u>8,675,962</u>	<u>1,781,726</u>	<u>10,457,688</u>	<u>9,554,775</u>
<b>Operating Expenditure</b>				
Management	2,145,395	280,582	2,425,977	2,699,498
Service charge costs	964,389	745,212	1,709,601	1,403,143
Routine maintenance	1,081,927	110,533	1,192,460	1,142,435
Planned maintenance	389,172	54,546	443,718	505,413
Major repairs expenditure	422,456	69,219	491,675	584,536
Bad debts	2,877	2,020	4,897	12,085
Internal support grants and related costs	0	258	258	274
Depreciation of housing properties	1,429,184	151,779	1,580,963	1,541,360
Lease costs	79,248	1,801	81,049	80,665
Other costs	265,304	77,874	343,178	365,825
Operating expenditure on social housing lettings	<u>6,779,952</u>	<u>1,493,824</u>	<u>8,273,776</u>	<u>8,335,234</u>
<b>Operating Surplus on Social Housing Lettings</b>	<u>1,896,010</u>	<u>287,902</u>	<u>2,183,912</u>	<u>1,219,541</u>

Total rent receivable net of identifiable service charges includes void loss of £114,972 (2024: £93,157). This amount is rent lost through dwellings being vacant.

**Pickering and Ferens Homes****NOTES TO THE FINANCIAL STATEMENTS (continued)**  
**for the year ended 31 March 2025****5. ACCOMMODATION IN MANAGEMENT**

	2025	2024
	No.	No.
Number of units - general needs and housing for older people let at social rent levels		
Housing accommodation	1,453	1,429
Total units in management	1,453	1,429

There were no units in development at 31 March 2025 (2023: 24). During the year there were 24 additions.

**6. INCOME FROM INVESTMENTS**

	2025	2024
	£	£
Interest on bank deposits	203,995	221,205
Income from listed investments	45,489	44,224
	249,484	265,429

**7. INTEREST PAYABLE AND SIMILAR CHARGES**

	2025	2024
	£	£
On bank loans repayable wholly or partly after more than five years	432,325	434,501
Defined benefit pension charge	-	-
Amortisation of issue costs of bank loan	17,948	17,948
	450,273	452,449

The Charity has £599,627 (2024: £568,704) in designated interest-bearing accounts charged in respect of Affordable Housing Finance plc's £10m facility and The Housing Finance Corporation Ltd's £4.5m facility - covering 12 months interest.

**8. SURPLUS BEFORE TAXATION**

	2025	2024
	£	£
Surplus before taxation is stated after charging / (crediting):		
Depreciation of tangible fixed assets		
- housing properties	1,580,963	1,541,360
- other	249,658	258,718
Auditors' remuneration (excluding VAT):		
- statutory audit	22,677	17,652
- internal audit	11,349	10,912
Operating lease rentals (note 22)		
- buildings	73,302	72,746
-equipment	4,315	4,486
Amortisation of governments grants	(374,026)	(376,838)

**9. EMPLOYEES**

The average monthly number of persons employed during the year including the executive team (expressed as full-time equivalents of 37 hours per week) was:

	2025	2024
	No.	No.
Resident and customer services	16	17
Corporate and business services	11	11
Property services	6	6
Scheme Managers and Cleaners	5	5
	38	39

**Pickering and Ferens Homes****NOTES TO THE FINANCIAL STATEMENTS (continued)**  
**for the year ended 31 March 2025****9. EMPLOYEES (continued)**

	2025	2024
	£	£
Staff costs (for the above persons) were:		
Wages and salaries	1,538,109	1,426,339
Social security costs	158,038	145,918
Other pension costs and current service cost (note 24)	-	162,899
Defined contribution pension cost	160,248	155,711
	<u>1,856,395</u>	<u>1,727,968</u>

The full time equivalent number of staff whose remuneration exceeded £60,000 in the period:

	2025	2024
	No.	No.
£70,001 to £80,000	1	2
£80,001 to £90,000	1	-
£90,001 to £100,000	-	-
£100,001 to £110,000	1	-
£110,001 to £120,000	1	1
£120,001 to £130,000	-	1
£130,001 to £140,000	-	-
£140,001 to £150,000	-	1
£150,001 to £160,000	-	-
£160,001 to £170,000	1	-

**10. KEY MANAGEMENT PERSONNEL REMUNERATION**

Key management personnel are defined as non-executive members of the Board, the Chief Executive and the Executive Directors.

Emoluments of the Executive Officers (including the Chief Executive)	2025	2024
	£	£
Emoluments	340,252	307,861
Social security costs	42,900	38,599
Pension contributions	44,159	43,913
	<u>427,311</u>	<u>390,373</u>

The emoluments of the Chief Executive, being the highest paid person, were:

	2025	2024
	£	£
Emoluments	125,822	119,844
Social security costs	16,083	15,257
Pension contributions	20,559	19,580
	<u>162,464</u>	<u>154,681</u>

The Executive Officers are entitled to ordinary membership of the Charity's pension scheme. No special terms or funded individual pension arrangements apply to these posts. Board members serve on a voluntary basis and receive no emoluments in their capacity as board members of the corporate trustee company.

## 11. TAXATION

The Charity is registered for VAT. A large proportion of its income is exempt for VAT purposes which gives rise to a partial exemption calculation. Expenditure is therefore shown inclusive of VAT and any input tax recovered is deducted from appropriate expenditure. As the Charity only undertakes charitable activities it is therefore generally exempt from liability to taxation on Income and Capital Gains.

## 12. TANGIBLE FIXED ASSETS - HOUSING PROPERTIES

	Completed housing properties £	Housing properties in the course of construction £	Total £
Cost:			
At 1 April 2024	99,366,989	2,437,790	101,804,779
Additions - construction costs	-	1,625,442	1,625,442
Additions - replacement components	960,378	-	960,378
Schemes completed	4,063,232	(4,063,232)	-
Disposals (including replaced components)	(260,055)	-	(260,055)
At 31 March 2025	104,130,544	-	104,130,544
Depreciation and impairment:			
At 1 April 2024	19,274,390	-	19,274,390
Charge in the year	1,580,963	-	1,580,963
Released on disposal	(260,055)	-	(260,055)
At 31 March 2025	20,595,298	-	20,595,298
Carrying amount:			
At 31 March 2025	83,535,246	-	83,535,246
At 31 March 2024	80,092,599	2,437,790	82,530,389

The carrying amount of housing properties charged as security is £19,156,806 (2024: £18,991,949)

## 13. TANGIBLE FIXED ASSETS - OTHER

	IT Systems £	Furniture fixtures and fittings £	Total £
Cost:			
At 1 April 2024	1,127,870	716,810	1,844,680
Additions	441,334	-	441,334
At 31 March 2025	1,569,204	716,810	2,286,014
Depreciation and impairment:			
At 1 April 2024	605,979	185,052	791,030
Charge in the year	227,572	22,086	249,658
At 31 March 2025	833,551	207,138	1,040,688
Carrying amount:			
At 31 March 2025	735,653	509,673	1,245,326
At 31 March 2024	521,892	531,759	1,053,650

<b>14. DEBTORS</b>	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
Rent arrears	83,335	106,707
Less: provision for bad debts	(14,548)	(16,520)
Net arrears	68,787	90,187
Other debtors	146,046	145,846
Prepayments and accrued income	296,001	192,801
	<u>510,834</u>	<u>428,834</u>

<b>15. INVESTMENTS</b>	<b>Listed investments</b>	<b>Unlisted investments</b>	<b>Total</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b>Cost or valuation</b>			
At 1 April 2024	1,062,962	568,704	1,631,666
Additions	36,399	30,923	67,322
Change in fair value	27,978	-	27,978
At 31 March 2025	<u>1,127,339</u>	<u>599,627</u>	<u>1,726,966</u>
	<b>£</b>		
Listed investments at cost - 31 March 2025	<u>580,983</u>		
Listed investments at cost - 31 March 2024	<u>544,584</u>		

Investments are held for short term and are valued at fair value on a recognised stock exchange at the reporting date.

<b>16. CASH AND CASH EQUIVALENTS</b>	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
Cash at bank and in hand	1,080,780	1,125,812
Short term deposits	3,329,002	3,525,714
	<u>4,409,782</u>	<u>4,651,526</u>

<b>17. CREDITORS: amounts falling due within one year</b>	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
Loans (Note 18a)	101,560	98,541
Deferred capital grant (Note 18b)	380,211	382,343
Rents and service charges received in advance	201,485	171,116
Accruals and deferred income	41,508	41,759
Trade creditors	775,631	1,234,408
Other creditors	26,162	52,545
	<u>1,526,557</u>	<u>1,980,712</u>



**Pickering and Ferens Homes**

**NOTES TO THE FINANCIAL STATEMENTS (continued)**  
for the year ended 31 March 2025

18. CREDITORS: amounts falling after more than one year	2025 £	2024 £
Loans (Note 18a)	17,114,036	17,215,595
Deferred capital grant (Note 18b)	33,689,180	33,731,075
Other long-term creditors	-	333,090
	<u>50,803,216</u>	<u>51,279,760</u>

18(a). BORROWINGS	2025 £	2024 £
Loans > 1 year	<u>17,114,036</u>	<u>17,215,595</u>
	<u>17,114,036</u>	<u>17,215,595</u>
Loans	17,321,358	17,440,865
Loan issue costs	(207,322)	(225,270)
	<u>17,114,036</u>	<u>17,215,595</u>

No additional funding was raised during the year. All loans are secured by specific charges on the Charity's housing land and buildings. The following interest rates have applied to all loans held during the year.

<i>Lender</i>	<i>Type</i>	<i>Rate</i>	<i>Rate Expiry Date</i>	<i>Loan Expiry Date</i>	<i>% of Total Debt at 31 March 2025</i>
Nationwide	Variable	4.83%-5.23%	Apr 2033	Apr 2033	1.73%
AHF plc	Fixed	2.89%	Aug 2043	Aug 2043	59.95%
THFC Ltd	Fixed	5.2%	Oct 2043	Oct 2043	38.13%
Orchardbrook	Fixed	12.25% / 15.25%	Jul 2044 / Mar 2031	Jul 2044 / Mar 2031	0.19%

		2025 £	2024 £
Bank loans due:	Within 1 year	<u>101,560</u>	<u>98,541</u>
	Between 1-2 years	104,366	101,560
	Between 2-5 years	447,535	321,945
	After 5 years	16,562,135	16,792,090
		<u>17,114,036</u>	<u>17,215,595</u>
	Total	<u>17,215,596</u>	<u>17,314,136</u>

18(b). DEFERRED CAPITAL GRANT	2025 £	2024 £
At 1 April	34,113,415	33,500,256
Grant received in the year	330,000	990,000
Capital grant released	(374,026)	(376,838)
At 31 March	<u>34,069,392</u>	<u>34,113,418</u>
Amount due to be released < 1 year	380,211	382,343
Amount due to be released > 1 year	33,689,181	33,731,075
	<u>34,069,392</u>	<u>34,113,418</u>

**19. FINANCIAL INSTRUMENTS**

The carrying amount of the Charity's financial instruments at 31 March were:	2025 £	2024 £
<i>Instruments measured at fair value</i>		
Investments	1,726,966	1,631,666
Total	<u>1,726,966</u>	<u>1,631,666</u>

**20. INCOME AND EXPENDITURE RESERVE**

	<i>Investment revaluation reserve</i> £	<i>General reserve</i> £	<i>Total</i> £
At 1 April 2024	191,883	36,843,710	37,035,593
Surplus from Statement of Comprehensive Income	-	2,062,787	2,062,787
Transfer from / (to) general reserves	27,978	(27,978)	-
At 31 March 2025	<u>219,861</u>	<u>38,878,520</u>	<u>39,098,381</u>

Historically negative goodwill has arisen on the acquisition of smaller charities. In accordance with the SORP, these transactions are accounted for as non-exchange transactions, and the fair value of the assets and liabilities in the combining entity are treated as a gain or loss to the statement of comprehensive income. The general reserve includes cumulative negative goodwill of £4,579,110 (2024: £4,579,110).

**21. CAPITAL COMMITMENTS**

	2025 £	2024 £
Capital expenditure contracted but not provided for in the financial statements	-	1,555,138
Capital expenditure approved by the Board of Directors but not contracted at the year end	-	-
	<u>-</u>	<u>1,555,138</u>

The above commitments will be funded from:

Capital grants	-	330,000
Cash reserves	-	<u>1,225,138</u>
	<u>-</u>	<u>1,555,138</u>

**NOTES TO THE FINANCIAL STATEMENTS (continued)**  
for the year ended 31 March 2025

**22. OPERATING LEASE COMMITMENTS**

	£	£	2025 £	2024 £
The total future minimum lease payments under non-cancellable operating leases are as follows:	Buildings	Equipment	Total	Total
Amounts due:				
Not later than one year	82,032	4,221	86,253	81,863
Later than one year and not later than five years	294,750	1,749	296,499	323,802
Later than five years	-	-	-	58,950
	<u>376,782</u>	<u>5,970</u>	<u>382,752</u>	<u>464,615</u>

**23. GRANT AND FINANCIAL ASSISTANCE**

	<i>Social Housing grants</i> £	<i>Other grants</i> £	2025 £	2024 £
Total accumulated government grant and financial assistance received or receivable at 31 March:	41,354,964	915,000	42,269,964	41,939,964
Recognised as income in Statement of Comprehensive Income	(8,200,572)	-	(8,200,572)	(7,826,546)
Held as deferred capital grant	<u>33,154,392</u>	<u>915,000</u>	<u>34,069,392</u>	<u>34,113,418</u>

**24. RETIREMENT BENEFITS**

**Defined contribution scheme**

Defined contribution pension arrangements were put in place during 2015-16 with Legal and General Assurance Society Ltd. During the year these arrangements were available to all employees who were not members of the East Riding Pension Fund (ERPF). On 30 November 2022 the Charity closed its defined benefit pension scheme with the ERPF to future accrual and transferred all active members to its defined contribution scheme. Employer contribution rates are fixed at 10%, however an enhancement of 8% (to November 2025) or a cash lumpsum of 25% of annual salary was offered to transitioning employees. The assets of the scheme are held separately from those of the Charity, in an independently administered fund.

The charge to the statement of comprehensive income in respect of the defined contribution scheme was £160,433 (2024: £155,305). Included in the figure above are accrued contributions of £2,052 (2024: £2,237)

**NOTES TO THE FINANCIAL STATEMENTS (continued)**  
for the year ended 31 March 2025

**25. NET CASH GENERATED FROM OPERATING ACTIVITIES**

	2025 £	2024 £
Surplus for the year	2,062,787	1,092,897
<b>Adjustments for:</b>		
Depreciation	1,830,621	1,800,078
Amortisation of government grants	(374,026)	(376,838)
Defined benefit pension schemes	-	-
Gain on sale of other fixed assets	-	-
Interest received	(249,484)	(265,429)
Interest payable	450,273	452,449
Amortisation of discounted interest on loan issue costs	114,471	112,738
<b>Operating cash flows before movements in working capital</b>	<b>3,834,642</b>	<b>2,815,895</b>
Decrease / (increase)	(79,505)	21,856
Increase / (decrease in creditors)	(749,307)	616,304
<b>Cash generated from operations</b>	<b>3,005,831</b>	<b>3,454,055</b>

**26. ANALYSIS OF CHANGES IN NET DEBT**

	At 1 April 2024 £	Cashflow £	Other changes £	At 31 March 2025 £
Cash at bank and in hand	1,125,812	(14,109)	(30,923)	1,080,780
Bank and other loans	(17,557,356)	2,018	114,471	(17,440,867)
Refinance costs	243,219	-	(17,948)	225,271
Short-term deposits	3,525,714	(196,712)	-	3,329,002
Current Asset Investments	568,704	-	30,923	599,627
	<b>(12,093,907)</b>	<b>(208,803)</b>	<b>96,523</b>	<b>(12,206,187)</b>

**27. RELATED PARTY TRANSACTIONS**

During the year Cheryl Payne and Allen Healand served as nominated board members by Kingston upon Hull City Council. Emma Whittles, an employee of Hull City Council is a co-opted member of the Board. All transactions with the Council are made at arm's length and on normal commercial terms.

John Holmes and Valerie Crowhurst served as resident board members during the year. Resident board members of the Charity occupy properties on normal commercial terms.

Transactions and balances outstanding at 31 March are as follows:

	2025 £	2024 £
Rent and service charges during the year	16,059	14,813
Balances owed to the Charity at 31 March	-	-
Balances owed to residents at 31 March	558	740

Details of the Key management personnel's remuneration are disclosed in note 10.

No one party / person has over-all control.